

document cities as they are. I find a local taxi driver and say, 'Show me your city. The rich, poor, formal, informal, dodgy, show me everything'

that reschedules debt deadlines to stave off insolvency proceedings. He had to reduce his team - "which I hated" - and the British broadsheets covered the situation with unsympathetic zeal; one feature headline was 'Downfall of the showman'. For someone used to an almost unparalleled career trajectory, it was a humbling, character-testing time. "It was horrible, really horrible," he says. "It was my first downturn in the cycle and I wasn't as prepared as I should have been. However, it was a really good business lesson."

## **BUILDING FOR THE FUTURE**

A career-defining commission in the form of the National Museum of African-American History and Culture in Washington DC eventually convinced Adjaye's bank that his practice could make it through the financial rough patch. "Thank God it didn't collapse on me," he says, eyes bulging at the prospect. "I'm sure there were people enjoying my struggle - the whippersnapper that came from nowhere getting his comeuppance. But I didn't go down and I know how I need to do business in the future. And I got my staff levels back." In less than a year? "Yes. And I've negotiated an end to the CVA terms. We're back on track."

It's 7.30pm on a Friday night and Adjaye can only spare 20 minutes to have his portrait taken for ARISE. After that, he's got to dash home to his Westminster apartment to pack for an early morning flight to New York, a journey he makes every two weeks.

As he poses, slightly self-consciously, a Manchester accent booms through the sliding doors. "I'm getting off mate." It's Chris Ofili. "OK. Hey, sorry about Nigeria, man," shouts Adjaye laughing. He's referring to the 1-0 win to Ghana in the Africa Cup Of Nations. Ofili's family is Nigerian. "It's all right mate, Egypt will sort you out," Ofili hollers prophetically. "His wife's Egyptian so he would say that," Adjaye muses. "But he's probably right, Egypt are a strong team." He was right. Egypt beat Ghana 1-O. But with Adjaye's "transnational" outlook, I doubt he lost much sleep over it. • □ David Adjaye's Urban Africa is at the Design Museum, London, until September 5.

Based in Douala, Cameroon, Kotto is known for producing low-carbon-impact structures that are both striking and multifunctional. As part of Doual-art, a public art project that saw Douala gain a host of new statues, structures and street furniture, Kotto created a public water pump station that doubles up as a shop and shaded resting place perfect for conversation and other community interaction.



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